

Northwest Power Pool Members' Market Assessment and Coordination Initiative

Northwest Energy Systems Symposium April 30, 2014

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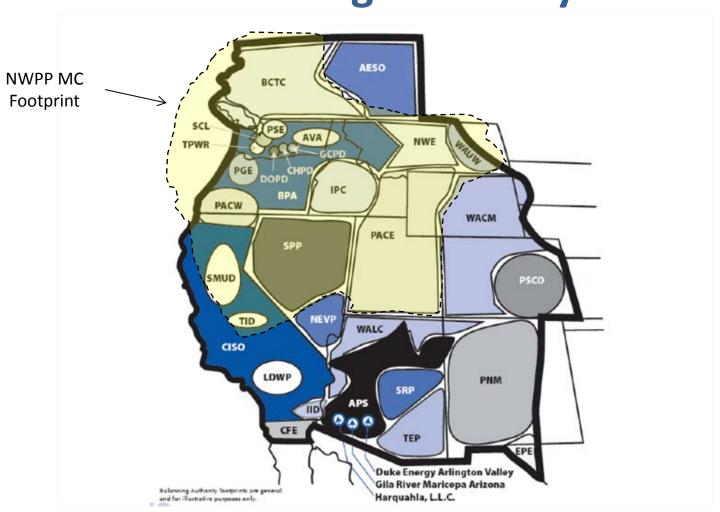


Agenda

- History of Northwest Power Pool Members' Market Assessment and Coordination Initiative (NWPP MC)
- Roadmap to enhanced utility operations
- Emerging generation and balancing trends in the Pacific Northwest, and comparisons to other regions

NWPP MEMBERS' C INITIATIVE

WECC Balancing Authority Areas



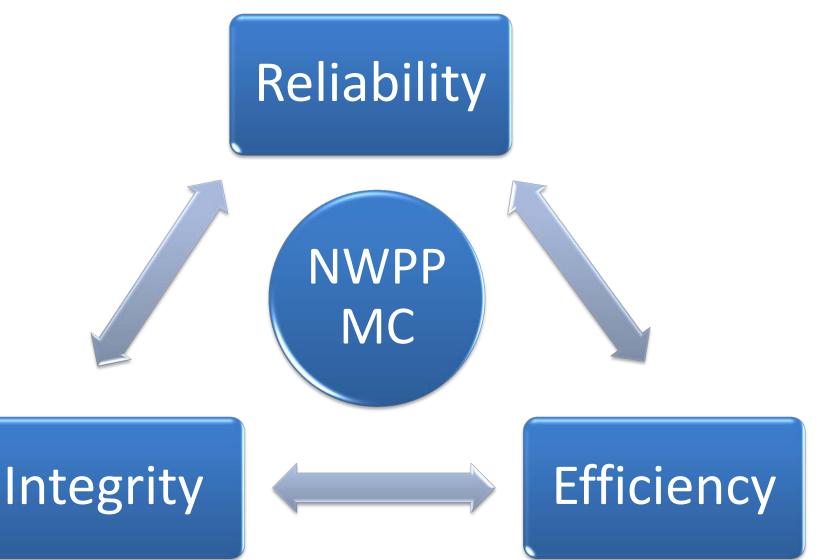


NWPP MC Objectives – March 2012

Deliver comprehensive Northwest solution to:

- Manage variable energy resource operational impacts
- Share regional balancing diversity and capabilities
- Enhance reliability of transmission constraint management
- Mitigate compliance exposure and costs
- Leverage existing tools where expedient
- Preserve existing Reserve Sharing Group benefits
- Respect self-determination priorities





NWPP MEMBERS' MC INITIATIVE

Funding Organizations

- Avista Corporation
- Balancing Authority of Northern California (BANC)
- Bonneville Power Administration
- B.C. Hydro/Powerex
- Eugene Water & Electric Board
- Idaho Power Company
- NaturEner
- NorthWestern Energy
- Puget Sound Energy
- Chelan County PUD

- PacifiCorp
- Portland General Electric
- Clark County PUD
- Grant County PUD
- Snohomish County PUD
- Seattle City Light
- Tacoma Power
- Turlock Irrigation District
- WAPA, Upper Great Plains



NWPP MC Initiative

Phase 1

March 2012-June 2013 Production Cost Study

Alternative Evaluation

Policy Issue Identification

Phase 2

July 2013-Dec 2013 Implementation Plan Development

Technical and Policy Recommendations

Funding Estimate

Phase 3

January 2014present Technical and Policy
Deliverables

Cost Discovery for SCED Functions Transmission/
Generation Visibility
Enhancement Tools

Future Phase(s)

Decision Points Based on Phase 3
Information and Outcomes



NWPP MC Phase 1 & 2 Key Outcomes

- No single solution addresses entire problem statement
 - Intra-hour energy-only transactions are not sufficient
 - Diversity benefits are real, but ability to access is constrained by existing transmission, coordination, and economic environment
- Region would benefit from comprehensive enhancements to its operations and commercial framework
 - Respecting existing OATT-based investments
 - Building on foundation of reliability and self-determination
 - Addressing capacity sufficiency at the BA and entity level
 - Capturing cost savings through accessing in-hour diversity
 - Solidifying bilateral market outcomes that will continue to account for <90% of all market activity for foreseeable future



NWPP MC Phase 1 & 2: Addressing Governance Risks

Phase 2

- Provide illustrative Bylaws for EIM Admin Corp that attempt to address governance concerns
 - FERC jurisdiction Can an EIM governance model be structured to mitigate the risk of increased FERC jurisdiction over public power entities?
 - Prohibit Board from taking action that expands jurisdiction.
 - Allows Members to withdraw immediately if they feel threatened by jurisdiction.
 - Scope Creep Can an EIM be implemented in a way that minimizes the risks of market structure expansion?
 - Require super-majority vote to change scope or geographic footprint.
 - Restrict membership to existing NWPP geographic footprint.
 - Vendor contract with Market Operator will limit MO ability to make changes to market function and geographic boundaries.

Phase 3

- Initiate conversations with FERC staff and Commissioners
- Evaluate and continue development of draft bylaws and accompanying agreements



NWPP MC Initiative Roadmap

2014 2015 2016 2017

Phase 3

Phase 4

Phase 5

Operational Integrity

Efficiency

Reliability and Coordination



Phase 3 – Summary Scope

Technical

- Regional Flow Forecast on Targeted Flowgates
- Resource Monitoring and Deliverability for Energy / Capacity
- Regional Data Sharing Tools for BAs and Merchants
- Operations Integration Between Functional Roles

Policy

- 15-Minute Flexible Capacity Product
- Resource Sufficiency Protocols and Testing
- Develop NWPP MC SCED Protocols for RFP Issuance
- Legal Vendor Agreements and FERC Engagement



NWPP MC Use of SCED Platform Fundamentals for RFP Development

Operational attributes:

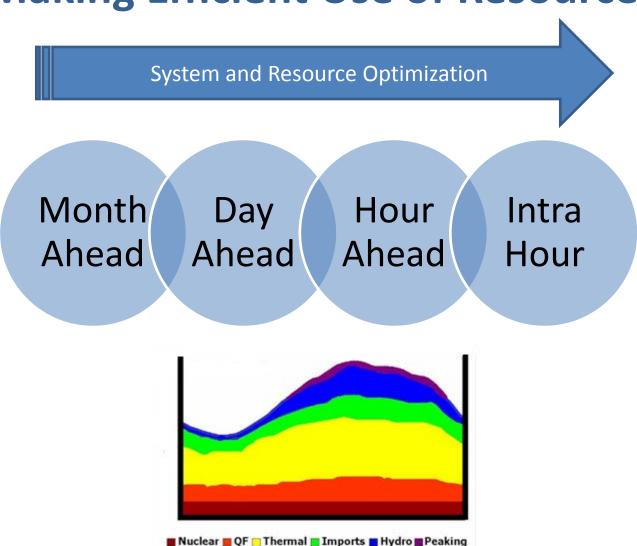
- Flow-based transmission monitoring and sub-hourly commercial dispatch by central operator
- Wide-area footprint to maximize diversity benefits with least-cost 5-min dispatch
- Improves reliability and efficiency of within-hour load/resource balancing

Implementation choices and protocols would:

- Optimize market participants' transmission assets within the constraints of TSPs' transmission tariffs
- Physically dispatched according to entity-submitted cost-based curves
- Retain individual BA's responsibility for NERC requirements and prevent entities from leaning on each other's capacity

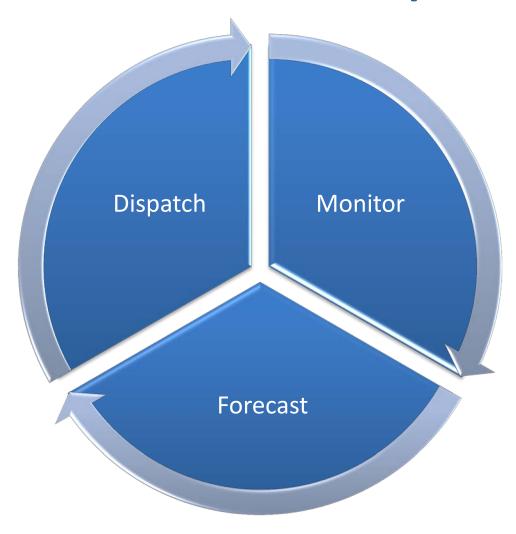


Making Efficient Use of Resources





NWPP Members' Core Capabilities





Evolution of Core Capabilities

	Phase 3	Phase 4	Phase 5
Monitor	Resource Deliverability Table-Top	Resource Sufficiency	Energy Deliverability
Forecast	3hr Regional Flow Forecast	24hr Regional Flow, Load and Wind Forecast	Near real-time Demand Forecast
Dispatch	Advisory Resource Sufficiency Guidance		Energy

Balancing Supply and Demand in the PNW

PNW Generation -

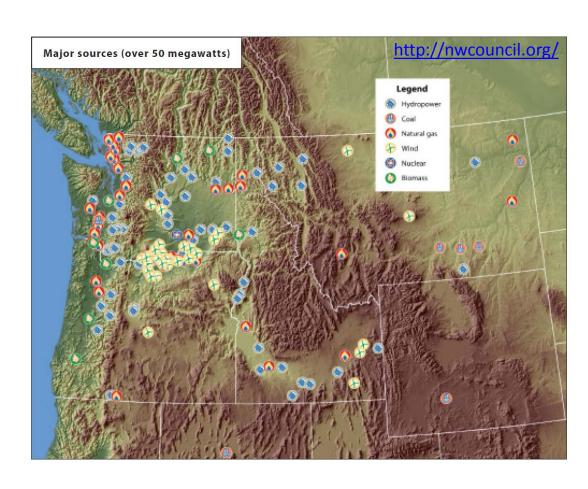
- 59,000 MW Total
 - 34,000 MW Hydro →
 - 9,000 MW Nat Gas ★
 - 7,000 MW Coal
 - 6,000 MW Wind 1
 - Other 1

PNW Demand -

- 22,000 MW-avg
- 36,000 MWPeak 👚

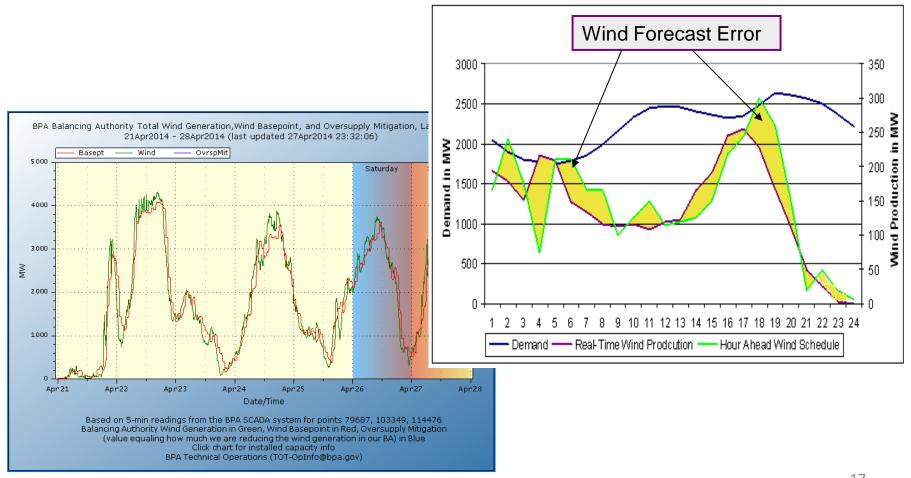
Exports Peak Demand -

4,300 MW to CAISO • 1





Increasing Demand for Flexible Capacity



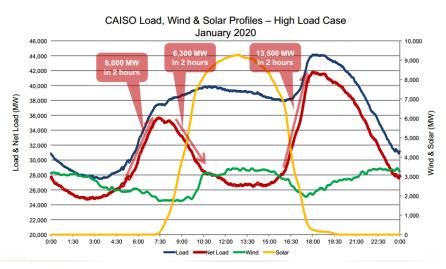


Additional Sources of Market Volatility

- Coal Plant Closures
 - 1,340 MW Centralia closing 2020-25
 - 640 MW Boardman closing 2020

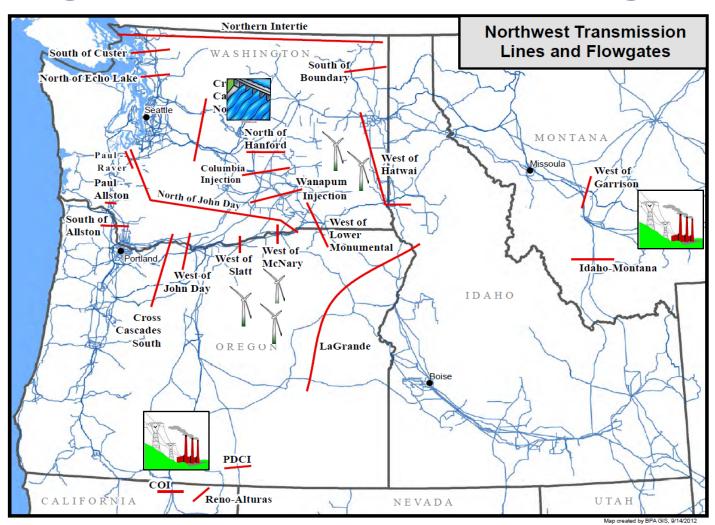
Growth in solar generation across the WECC





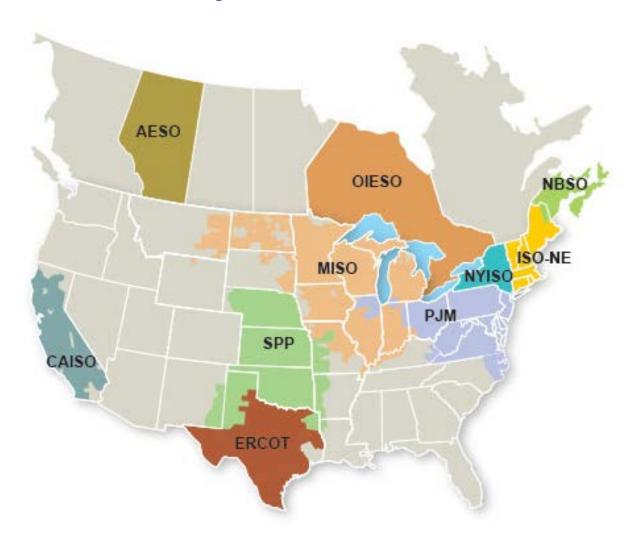
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Management of Transmission Congestion





RTO/ISO Markets





Northwest Objectives are to Access RTO/ISO Benefits without the Risks

- Coordinate operations while retaining local control and responsibility at the Balancing Authority level
- Share critical transmission system information while retaining individual transmission provider duties
- Capture diversity benefits through improved regional forecasting and intra-hour redispatch of units
- Enhance reliability through wide-area visibility
- Focus Market Operator on low-cost, high-value, straightforward functions while minimizing regulatory changes

NWPP MEMBERS' MC INITIATIVE

NWPP MC Initiative

Next Steps

- Capitalize on unique opportunity
- Make efficient use of resources
- Address operational concerns
- Be responsive to local priorities
- Deliver tangible customer benefits
- Adapt outcomes to future changes and opportunities





Questions

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NWPP MC Public Meeting May 8th
SeaTac Conference Center
1-4p